

Developing sustainable capital flows for financing real estate assets

Prepared for The Nigerian Stock Exchange REIT conference

23 May 2017

Stanbic IBTC Moving Forward[™]







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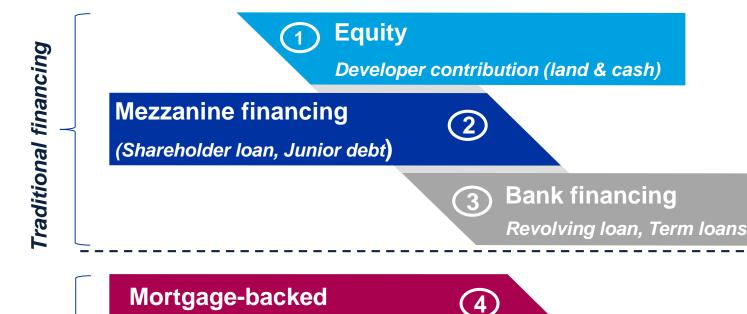
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- BA (Hons) History, Exeter University
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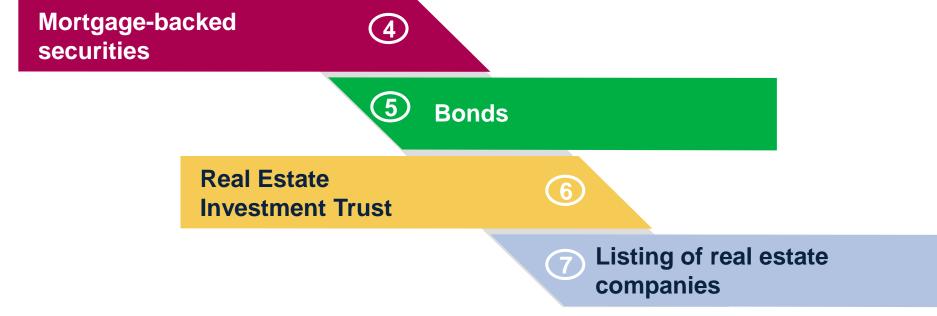


Capital Markets

Forms of capital available for real estate assets







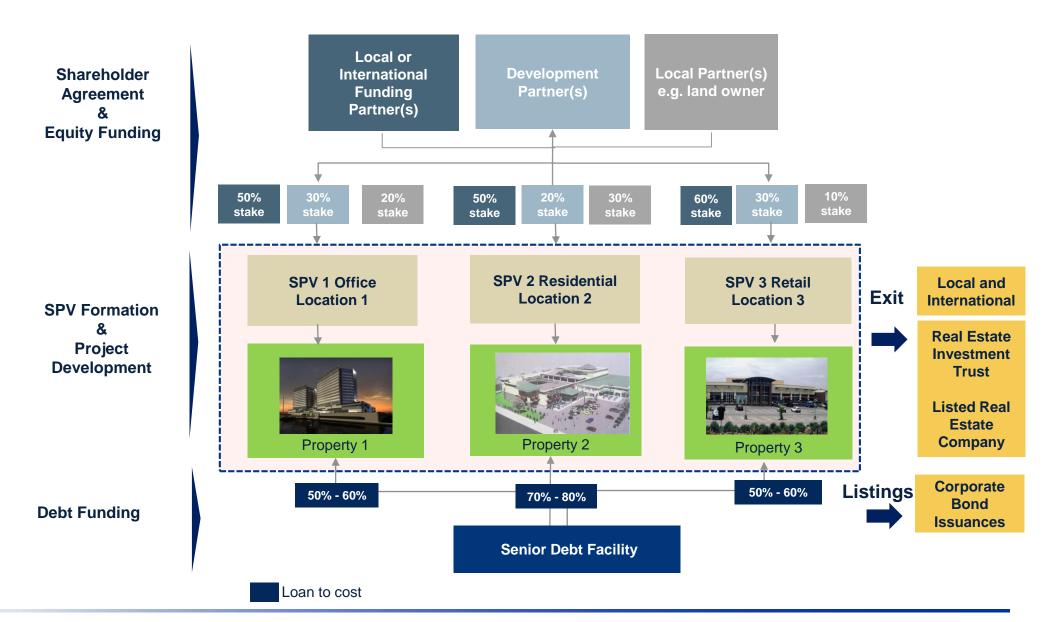


Given the long-term nature of real estate assets, capital markets have been the key source of funding in developed markets



The Real Estate Funding Model and REIT Formation







In summary:

Definition	A REIS is an entity whi real estate and or real e	ch is primarily engaged in and lestate related assets	invests in income generating
Classification		s both an asset class and a sec efficient avenue for investing i sts	
Assets	They own real, tangible stable, steady income	e assets and tend to have long t streams	tenancy agreements implying
Tax implication	With supporting tax leg	gislation, a REIS can serve as a in real estate	tax-efficient "pass through"
Form	•	<i>constituted as a company ("RE committee or as a trust ("REIT")</i>	
Types	(1) Equity	(2) Mortgage	(3) Hybrid

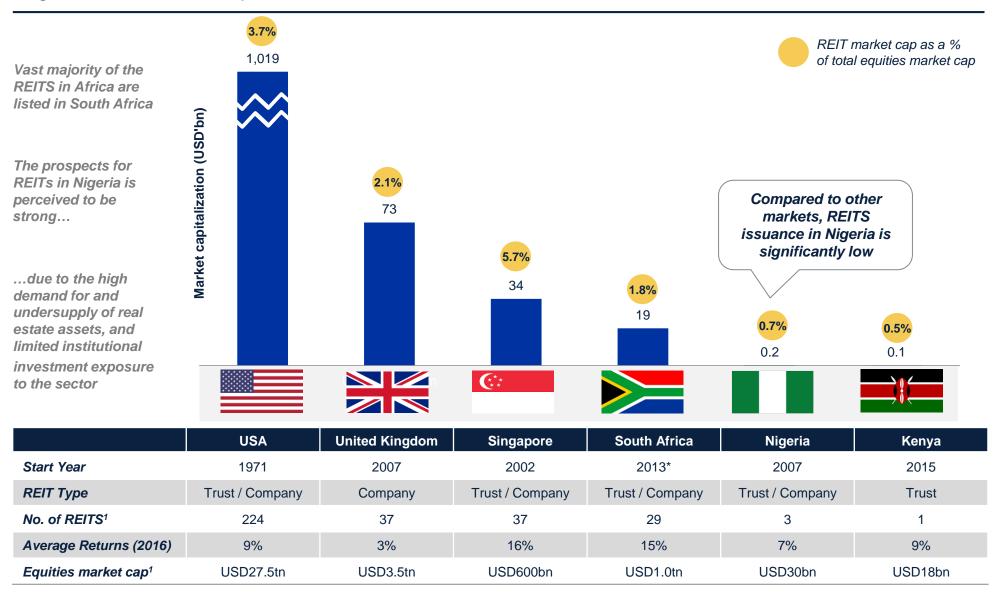


How REITs' work:





Nigeria's listed REITs in comparison to select countries



Sources: SA REIT Association; Nairobi Stock Exchange; FT Markets Data; SGX S-REIT 20 Index; EPRA; FTSE NAREIT US Real Estate Index, The NSE, Nairobi Stock Exchange, World Bank, JSE Note: 1. As reconstituted 2. As at 2016 year end



Majority of real estate funds / companies in SSA are listed in South Africa

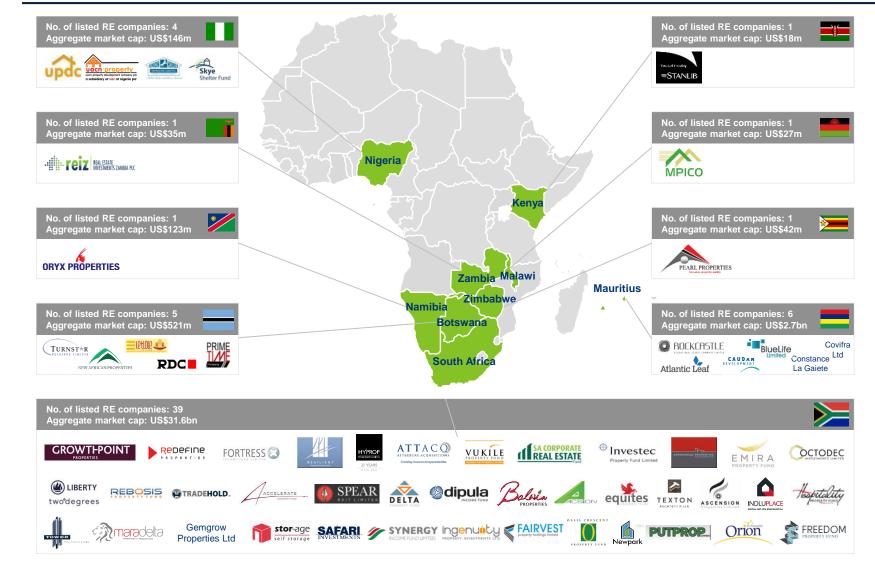
Vast majority of SSA property funds¹ listed in South Africa

Around 60 SSA property funds / companies are listed, the majority of which on the Johannesburg Stock Exchange

In 2002, property funds / companies made up less than 1% of the total JSE market cap. In 2017, the sector contributes c.5% of the All Share Index

The combination of healthy yields and strong distribution growth has led to an increase in investor appetite

Pan African REIT investment opportunities remain scarce



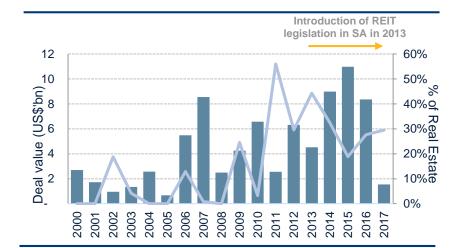




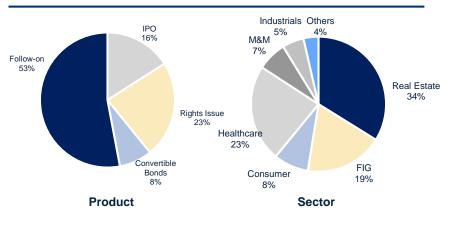
The Real Estate sector has been the most active in the SA market over the last twelve month

Since the introduction of the REIT legislation in 2013 the activity of the capital markets in the sector has increased dramatically





LTM issuance split by product and sector



LTM SA ECM issuance volumes



Top 10 Real Estate deals since 2009

Pricing Date	Issuer ¹	Deal Type	Deal Value (US\$m)
22-May-09	Liberty International	ABB	902.1
22-Apr-14	Intu Properties	Placement	643.4
20-Sep-12	Capital Shopping Centres	Conv. Bond	487.1
25-Oct-16	Intu Properties	Conv. Bond	458.2
27-Feb-13	Intu Properties	ABB	423.9
29-Nov-16	Liberty Two Degrees	IPO	271.9
13-Jul-11	Growthpoint Properties	ABB	268.9
22-May-13	Growthpoint Properties	ABB	265.2
01-Jun-16	Greenbay Properties	ABB	256.3
			4,580.4

Sources: Dealogic as at 22 May 2017

Note:

1. All except for Growthpoint Properties and Greenbay Properties have their primary listings in London



FDI flows to Africa registered a 4% CAGR increase from 2006 to 2016

- **FDI** inflow to Nigeria has declined since 2011 attributable to weak global economy and political insecurity
- Nevertheless, there is still foreign investor appetite for Nigeria Nigeria's recent USD1bn Eurobond was 7.7x subscribed

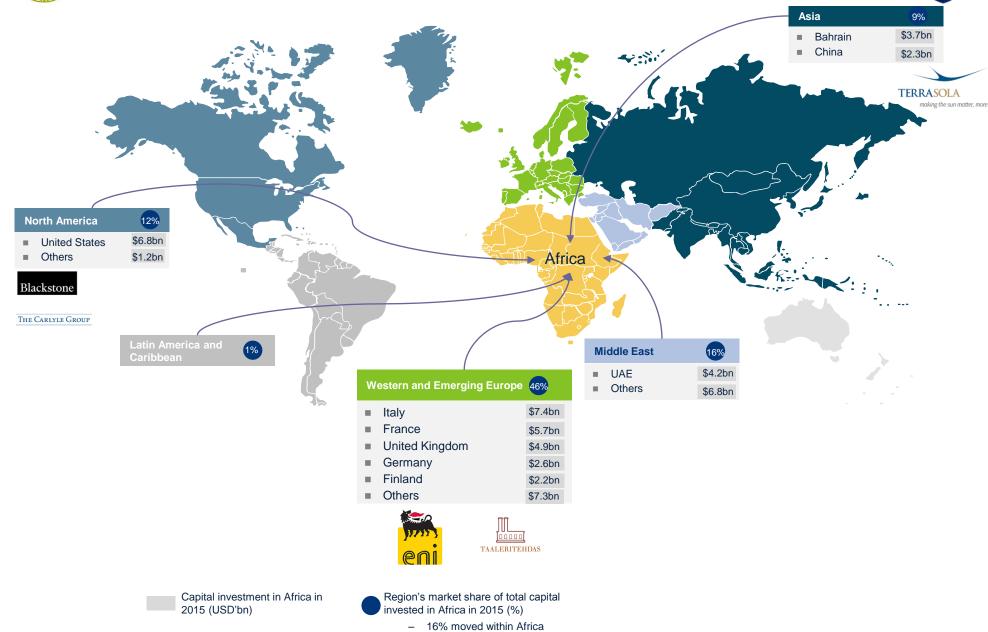
Commentary

- Interest in the real estate sector remains robust, despite the macroeconomic headwinds
- In the last 2 years, real estate investment vehicles have been launched to target investments in Nigeria e.g. Old Mutual and the Nigerian Sovereign Investment Authority's joint USD500m real estate fund; Momentum Africa USD250m Real Estate Fund (capital allocated to development projects in Nigeria and Ghana)



Sources of capital inflow to Africa



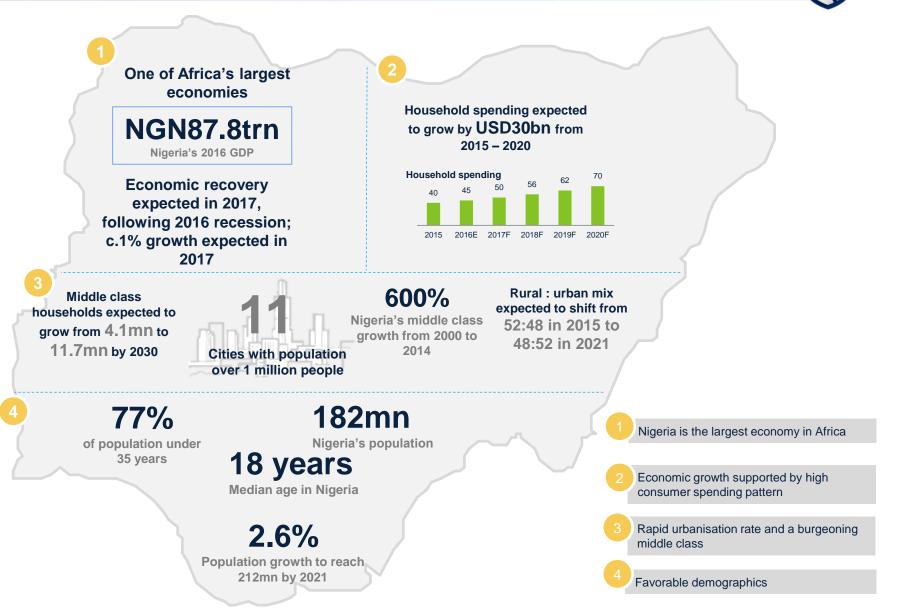




Nigeria's fundamentals remain strong and supportive of the real estate sector despite macro headwinds

Nigeria still remains one of Africa's largest economies

- Growing population of ~ 182 million with median age of 18 to drive volumes
- Growing middle class with adequate spending power
- The robust 7.7x oversubscription of the recent Nigeria USD1bn Eurobond indicates renewed foreign investor interest towards Nigeria
- The FGN has established a growth plan which maps out a path to recovery and sustained long term growth
- The Nigerian economy is expected to rebound to c.1% growth in 2017 as oil prices and production stabilize







Core elements



Regulation and corporate governance

- Clarity on tax rules and ongoing updates/ enhanced tax pass through structures
- Role definition and registration of REIT market participants (e.g. real estate asset managers, valuers)
- Evolution of regulatory oversight function
 - Assessment of internal capabilities and level of outsourcing requirement
 - Strategic Partnerships with sector experts



Asset creation, consolidation and concentration

- The creation of investment grade assets into a REIT portfolio will be characterized by the following:
 - Income generating
 - Predictable and sustainable rental cash flows
 - Quality tenant pool
 - Quality of leases and lease agreements
 - Enhanced asset management
 - Property efficiency
 - Low / managed maintenance requirement



Valuation considerations and risk management

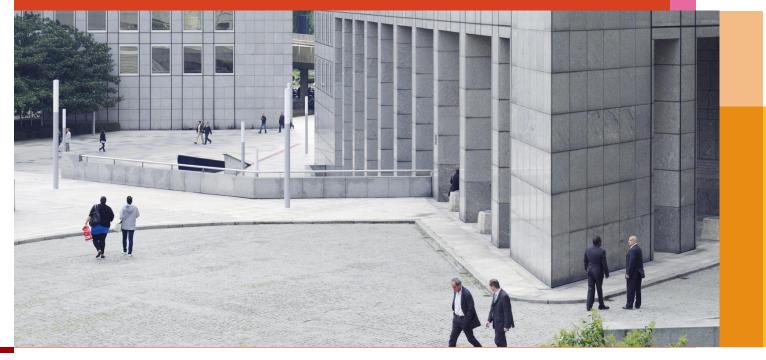
- Asset valuation is critical element for asset pooling, on-going asset monitoring and risk management of a REIT
- The adoption of international best practices for commercial real estate valuation will provide comfort for potential investors and ensure protection of their REIT investments

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NSE REITs Conference Regulatory, Tax and Role of Capital Market in Developing REITs in Nigeria and Sub-Sahara Africa

Taiwo Oyedele PwC West Africa Tax Leader

May 2017





Agenda



Structure and features of REITs in Nigeria



Tax, legal and other considerations





Overview of Real Estate Investment Trusts ("REITs")

- The United States first introduced REIT legislation in *1960*.
- Over *35 jurisdictions* now have REIT or REIT-like regimes *National Association of REITs*
- REITs are recognised as an effective structure to finance and manage real estate.
- REITs benefits include:
 - ✓ long-term rental income
 - \checkmark better real estate quality
 - \checkmark formal and regulated
 - \checkmark capital formation
 - ✓ flexibility and low risk returns for investors
- REITs are a key feature of developed investment jurisdictions.

Global market capitalisation of REITs now stands at approximately USD 1.7trn from approximately USD 734bn in 2010 Two fastest growing REIT markets in the

past 5 years are Australia and Japan

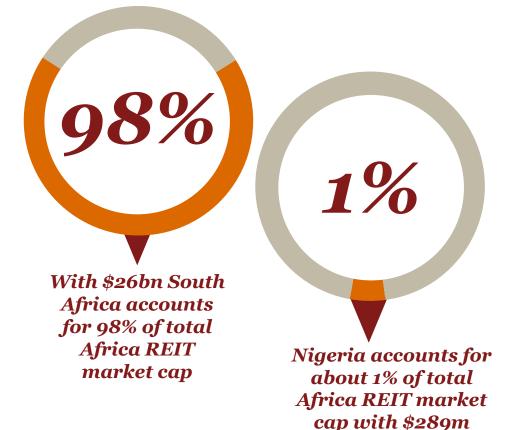
Source: SNL Financial, as of June 30, 2016

2 REITs in Africa

REITs in Africa

South Africa has the most advanced REIT market in Africa and the 8th largest market globally with over 30 listed REITs

Country	First REIT regulation	Number of registered REITs			
Ghana	1994	1			
Kenya	2013	1			
Morocco	2015/2016	1			
Nigeria	2007	3			
South Africa	2013	30+			
Tanzania	2014	1			
Others – Namibia, Rwanda, Uganda					



Nigeria has the potential to lead in the Africa REITs space

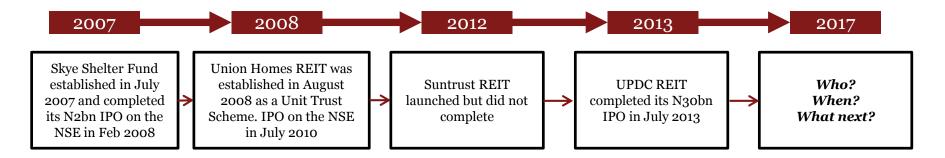
Source: Cap IQ, as of June 30, 2016

3 Nigeria's REIT regime

Nigeria's REITs regime

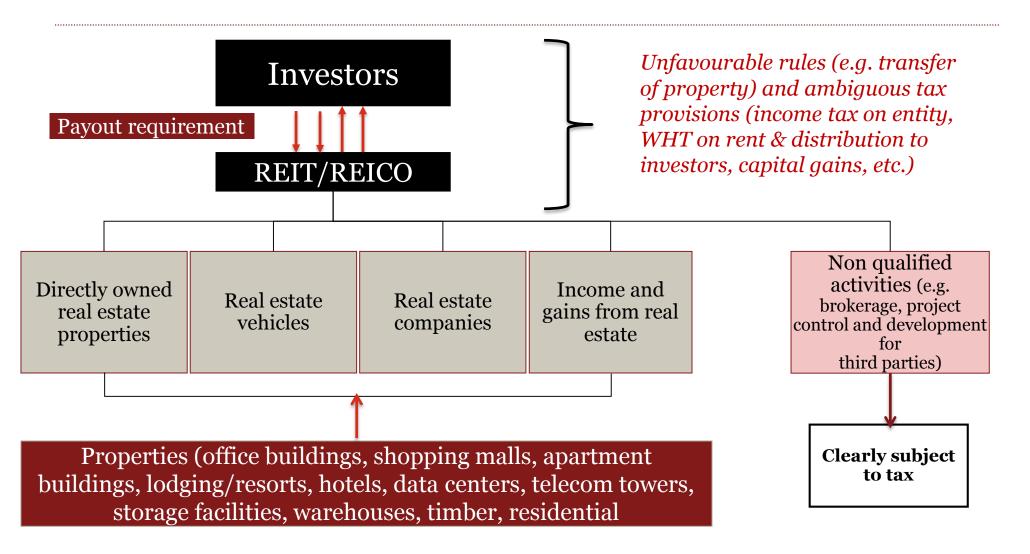
REITs in Nigeria are principally governed by SEC Rules. There are significant challenges with lack of appropriate legal framework and clear tax policy

- The Nigerian REIT market dates back to <u>2007</u> with the first REIT Regulation issued by SEC and the first REIT was listed on the NSE.
- 10 years later only a few more REITs have listed as noted below despite huge interest by local and international investors.



Private equity investors are the main source of funds in the sectors in Nigeria – notably Actis, RMB, Westport, Africa Capital Alliance, Landmark and others.

Typical structures of REITs in Nigeria



Standard features of REITs in Nigeria

REITS

Equity, Mortgage, Hybrid

Income sources

- Rent from real property
- Interest on mortgages financing real property
- Development and sale of properties
- Capital gains
- Other income

Features

- Own and/or finance income producing real estates
- Modelled after mutual funds
- May be un/incorporated
- Make it possible for any investor to invest in portfolios of large scale properties
- Provide investors regular income streams, diversification and capital appreciation

Legal Impediments and Unfavourable Tax Regime

The case for a sensible REITs regime in Nigeria

Economy

- Huge housing deficit
- Low contribution to GDP
- Government focus on housing
- Capital formation
- Revenue for government
- Formal vs Informal sector
- Impact of stock market affected by declining oil prices
- MPR and high interest rate for mortgage finance
- Ease of doing business
- Economic competitiveness
- Employment & better quality of life

Investors

- Diversification especially over the long term
- Dividend consistent income stream to investors
- Liquidity stock exchange listed REIT shares can be easily bought and sold
- Performance over most long term horizons, REITS returns outperform other sectors
- Transparency operate under same rules as other listed entities + sound financial reporting
- Inflation hedging

Tax, Legal and Other Considerations

- Unfavorable tax regime with multiple layers of levies on property acquisition and transfer e.g. consent fee, stamp duty to both State and Federal on the same property etc.
- Cumbersome legal framework with respect to land ownership, property acquisition, property holding, property transfer and property right protection.
- Forceful collection of unlegislated charges (usually by miscreants) at every stage of property development.
- Legal restriction on property investment by major institutional investors (PFAs, Unit Trusts, Mutual Funds etc).
- Slow and time consuming judicial system on property issues.
- Create the right environment for a realistic mortgage interest rate regime.
- Establish an electronic property registry to provide access to up-to-date information on property and related matters.

Tax, Legal and Other Considerations

Key Issues	Set-up	Operation / Holding	Disposal / Exit
Legal, regulatory	Scope and coverage, Restrictions, Structuring, Registration	Min distribution, investment restrictions	Valuation rules, exit requirements
Tax	Tax incentives (Pioneer), commencement rules etc	Exempt investors and WHT, different rates and authorities, min tax, EDT	Exit taxes (CGT or exempt stock), rollover reliefs, VAT
Others	Prospectus, Governance, Ease of doing business	Technology, data, audit and reporting, ancillary services	Exchange control and repatriation of funds
Key messages	Attractive and simple	Competitive and ease of operation	Consistent and predictable rules

Overall, there is need for a REITs specific regime to ensure treatment as pass-through, ease of set-up, operation and disposal.

Closing thoughts and next steps

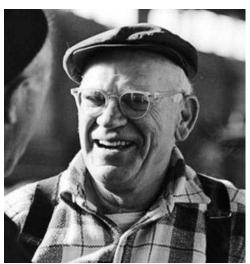
Some glimpse of **Urgent need for** hope: a Bill to address **Recognition in** specific REIT the New National issues. **Tax Policy.** Neutral tax & **Keep the REIT** legal treatment. message to what Focus on it's really about. removing disincentives.



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"It still holds true that man is most uniquely human when he turns obstacles into opportunities."

Eric Hoffer (1902–1983), U.S. Philosopher



Thank you!



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Legal form of REITs



Two types – Company REITs and Trust REITs. And in form, there are three types - Equity REIT, Mortgage REIT and Hybrid REIT. Modelled after mutual funds.

Nigeria



Two types – Company REITs and Trust REITs.

South Africa



No specific REIT rules. REITs are governed by the 1998 Managed Investment Scheme rules which lay out regulatory requirements rather than specific tests that must be satisfied to qualify as a REIT. From an income tax perspective, most REITs are classified as Managed Investment Trusts. Tax outcome for MITs and their investors are currently under review.



US REIT may be formed as a corporation, trust or an association taxable as a corporation, including a limited partnership or limited liability company. REIT status is principally a creation of the tax law rather than commercial law.

Capital requirements for REITs



There are no capital requirements for a REIT (if listed, however, it must meet NSE requirements).

Nigeria



A REIT must have at least ZAR 300m of gross assets as reflected in its financial statements. Furthermore, the REIT SA must have debt below 60% of its gross asset value.

South Africa



There are no capital requirements for a REIT (if listed, however, it must meet ASX requirements). There are, however, capital requirements for the manager.



A REIT is not limited with respect to the amount of its borrowings although the deduction of interest to related persons is subject to the same earnings stripping and debt/equity considerations as other corporations.

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Listing requirements for REITs



There are no listing requirements. REIT can be listed or unlisted. The NSE has certain requirements for listing but no additional requirements that must be met in order to achieve REIT status beyond those mandated by SEC.

If a company wants to receive REIT status, it must be listed as a REIT on the JSE. The JSE has certain

requirements for listing as well as additional requirements that must be met in order to achieve REIT status. These include, but are not limited to: (i) own property worth at least 300 South African Rand (ii) maintain its debt below 60% of its gross asset value (iii) earn 75% of its income from rental or from property owned or investment income from indirect property ownership (iv) have a committee in place to monitor risk (v)

distribute at least 75% of its taxable earnings available for distribution to its investors each year (vi) not enter

Nigeria



South Africa



There are no listing requirements. REIT can be listed or unlisted.

into derivative instruments that are not in the ordinary course of business.



There is no requirement to be listed. Both public and private REITs can exist.

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Restrictions on investors



There are no restrictions on investors.

Nigeria



There are no restrictions on investors.

South Africa



There are no investment restrictions on investors. However, in order to qualify as an MIT, a foreign individual must not hold a 10% or greater interest in the REIT (directly or indirectly).



A REIT must have at least 100 shareholders, but no minimum value for each shareholder is required. Generally, five or fewer individuals cannot own more than 50% of the value of the REIT's stock – applying broad attribution rules – during the last half of its taxable year. Certain entities are treated as individuals for this purpose. There is no restriction on ownership by foreign persons.

Asset/income/activity tests



Nigeria

Equity based – 70% in real estate or real estate related assets, a maximum of 10% in liquid assets, and 20% in other assets

Mortgage based – 70% in mortgage assets, a maximum of 10% in liquid assets, and 20% in other real estate assets

Hybrid based – at least 40% in real estate, at least 40% in mortgage assets, 20% in real estate related assets. Cannot borrow beyond 25% of the shareholder's fund.



There are no specific investment restrictions for REITs, however, there are certain restrictions in terms of source of revenue: 75% of revenue should be from rental revenue. Rental income is defined in the Income Tax Act.

South Africa



Australia

Public unit trusts investing in land must do so for the purpose, or primarily for the purpose, of deriving rental income. Public unit trusts that carry on a trading business such as developing land for sale, will not receive flow through treatment. Eligible investment business includes other passive, investment-type activities such as loans, portfolio share investment, derivatives, etc.



Annually, at least 75% of the REIT's gross taxable income must be from real estate-related income such as rents from real property, interest on obligations secured by mortgages on real property, gain on sale of real property and mortgage loans, and dividends and gains from other US REITs.

Restriction on foreign assets



No investments outside of Nigeria.

Nigeria



There are no special rules for the taxation of foreign REITs and they are treated like any other REIT. There are however some implications if a foreign REIT holds shares in a South African REIT and consideration for double tax treaties.

South Africa



There are no restrictions on foreign assets.

Australia



There are no limitations on ownership of foreign assets, but the REIT must meet the income and asset test described above with special rules for currency gains.

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Distribution requirements



It must pay dividends on at least 90-95% of taxable income.

Nigeria



To benefit from the rules set out in the Income Tax Act, 75% of a REIT's taxable earnings must be distributed to its investors on an annual basis.

South Africa



Undistributed income or gains may be taxed at the higher marginal tax rate (currently 49%). Full distribution of income and gains by REITs generally occurs.



The REIT must distribute at least 90% of its ordinary taxable income of each year. Distributions made after year-end may be applied to satisfy this requirement under certain circumstances.

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Tax treatment at REIT level



Liable to Companies Income Tax (CIT) at the rate of 30%. However the very features of the REIT enable or activate pockets of tax exemptions such as that issued by the DMO in 2010 for various instruments including MBS and ABS. Capital allowance is claimable as they are 'in use' for the generation of the business profits. This enables further relief on the computed taxable profits for CIT purposes for a period of ten (10) years on each of the investment property.

Nigeria



May deduct qualifying distribution for purposes of determining its taxable income for the year of assessment.

South Africa

N/A

Australia



The REIT must be formed in one of the 50 states or DC. There is no residency requirement based upon place of management.

- A deduction is generally allowed for dividends paid to shareholders;
- Corporate level tax applies on any taxable income that is not distributed;
- An excise tax of 4% applies to the extent that the REIT fails to distribute at least 85% of its ordinary income and 95% of its net capital gain within the tax year.

Most states follow the federal treatment, however, some have enacted laws to restrict the ability to take the dividends paid deduction. States may also impose a variety of non-income taxes on REITs and their operations.

Withholding tax on distributions



Dividends of publicly traded REIT securities are exempt from withholding taxes (WHT) in the hands of the investors. Value Added Tax (VAT) and Capital Gains Tax (CGT) on sales of these units or securities are also not applicable. This exemption does not preclude the REIT from paying CIT at 30% of their taxable income.

Nigeria



In accordance with South African domestic tax law, dividends paid to non-residents for tax purposes will be subject to a 15% withholding tax. This amount may be reduced by an applicable DTA. South African investors will be exempt from the 15% dividend tax.





Domestic – none.

ownership.

Foreign: 30% or reduced amount of 15% if invest in a MIT via certain countries. A further reduction to 10% may apply in respect of certain newly constructed "green buildings." Treaty access: Yes, depending upon exact treaty wording. Limitations can arise if treaty requires beneficial

Australia

REIT distributions are not dividends and not covered under dividend articles.



Domestic shareholders are not generally subject to withholding. Generally, foreign shareholders are subject to 30% withholding on dividends but the withholding may be 35% for capital gain dividends and non capital gain distributions attributable to the gain from the disposition of a US real property interest. For foreigners, WHT may be 10%. Treaty rates may apply.

Tax treatment at the investor level



Dividends of publicly traded REIT securities are exempt from withholding taxes (WHT) in the hands of the investors. Value Added Tax (VAT) and Capital Gains Tax (CGT) on sales of these units or securities are also not applicable.

Nigeria



No exemption from income tax for individuals (marginal rate applicable to the individual) and companies (28% tax). South African investors are exempt from a 15% withholding tax, whereas foreign investors are not. Institutional investors such as pension funds are exempt from tax and will therefore not be taxed on dividends received from a REIT.

South Africa



Australia



Resident unitholders are liable to pay tax on full amount of their share of the taxable income. Distributions from the REIT retain their character and therefore the tax treatment of the various components may differ. Tax deferred amounts are generally attributable to returns of capital, building allowances, depreciation allowances and other tax timing differences. There are some capital gains tax exemptions. Non resident unitholders are subject to the Australian tax on their share of the REITs taxable income that is attributable to Australian sources. Foreign sourced income can flow through an Australian REIT to a non-resident tax free. Disposal of REIT units can have CGT implications for foreign investors owning 10% or more of the REIT units.

Domestic – distributions from a REIT, other than capital gain distributions are, to the extent of earnings and profit, taxable at the ordinary income to individuals up to 39.6% (although tax on dividends may be up to 20%) and are subject to an additional 3.8% medicare contribution tax. Corporations are generally subject to a tax of up to 35% on dividends from REITs and the dividends are not eligible for the dividends received deduction Foreigners have taxes applicable, but treaties may apply.

Transition to REIT/Tax privileges



None

Nigeria



South Africa



None.

Australia



A REIT election is made by filing its corporate income tax return. A regular corporation that elects REIT status is required to distribute its accumulated tax earnings and profits before the end of its first year as a REIT. Any net built-in gains in assets at the date of the election is subject to corporate level tax on gain recognized within the next 10yrs.

When a company ceases to be a REIT its year of assessment is deemed to end on that day and the first day of the next year of assessment commences on the following day. The company will then be liable for tax in terms

of normal company tax and the REIT tax regime will no longer apply.



Critical Elements for a Successful REIT's Market

Adeniyi Adeleye Head, Real Estate Finance, West Africa Executive Director Stanbic IBTC Capital

at The Nigerian Stock Exchange's REIT Conference 23 May 2017

Stanbic IBTC Capital Moving Forward™





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Introduction

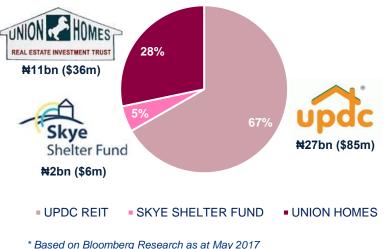




Preamble

- □ Nigeria currently has three listed REITs on the NSE with a combined market capitalization of c.NGN40 billion (c.US\$127m) (as at May 2017)
- □ The market is however still in its infancy and yet to attain its full growth potential, even though REIT rules were initially released by the SEC in 2007
- Globally, REITs have played a significant role in stimulating development of the primary real estate market and vice versa
- A successful REIT regime will provide a practical and effective conduit for pooling funds from a diverse range of investors into prime real estate assets
- □ In this presentation, we explore three intrinsic factors that represent the core elements for driving the development of a successful REIT market
- Continuous engagement and collaboration between regulatory stakeholders will help spur the needed reforms to position Nigeria as a regional hub for REIT listings over the medium to long term horizon

Nigeria REIT Market Capitalisation*



Key Regulatory Stakeholders:







Nigeria REIT Market – Where We Are



1



Regulatory issues to be addressed in activating the REIT market

Regulatory & Legislative Bottlenecks

SEC	*SEC Draft Rules Exposed (Q1 2016)
 Permitted leverage levels – 25% of shareholders' fund 	 40% GAV proposed
 Restrictions on foreign asset ownership 	 25% GAV proposed (within Africa)
 Clarity on income distribution guidelines 	75% rental income proposedMinimum frequency - every 2 years
 Clarity on minimum valuation guidelines / standards 	Ongoing Engagement
 Broadening of SEC approval process e.g. registration of Consultants (valuers etc) 	Ongoing Engagement
 Separate treatment of REITs as a distinct asset class 	Ongoing Engagement

FIRS	
 Limited scope for income tax pass through structures 	 On-going engagements with FIRS to
 Clarity on excess dividend tax treatment 	develop:
 Ambiguity in regulation between PITA & CITA for Trust 	 REIT circular to clarify current tax laws REIT regulation to modify issues required
 Tax treatment ability at multiple SPV levels 	for effective tax structures

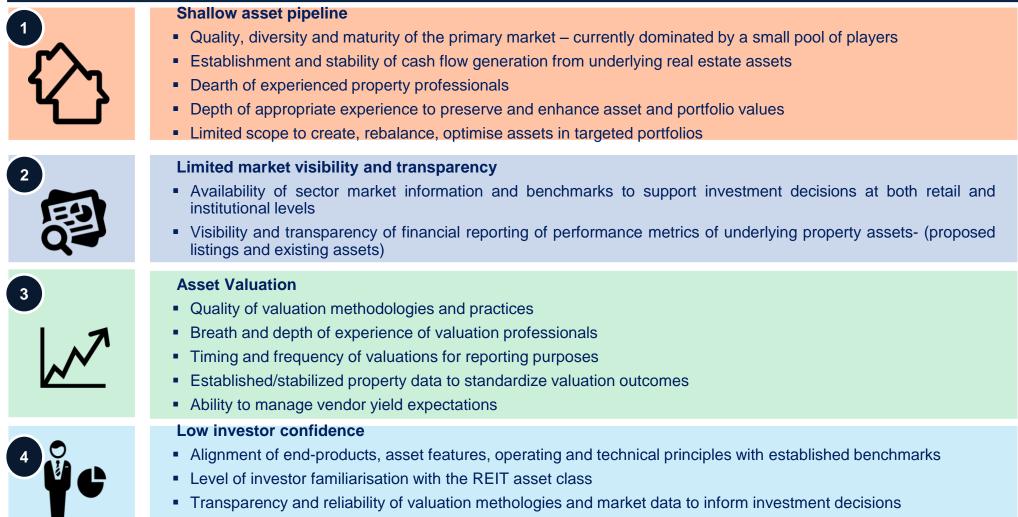
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Restrictions on direct real estate investments





Market related issues to be addressed in activating the REIT market



Rate of evolution of key assets in the real estate sector



over the period

Assessment of the trading performance of Nigeria's three existing REITS (over the last 10 years)



Key Financial Metrics

Financial metrics	UPDC REIT S	KYE SHELTER FUND	UNION HOMES		
NSE Listing	2013	2008	2009		
Market capitalization (NGN'm)	26,683	2,000	11,306		
Net Asset Value (NGN'm)	31,243 (*2016)	2,246 (*2012)	13,352 (*2012)		
Starting Share price (NGN)	10	100	52		
Current Share price (NGN)	10	100	45		
Trading Liquidity (LTM)	0.17%	0.04%	<0.01%		
Trading liquidity comparables (2016) – NSE (5%); Singapore REIT (>200%); South Africa REIT (53%)					







Global Comparables

				(*** **			
The prospects for REITs in Nigeria is		USA	United Kingdom	Singapore	South Africa	Kenya	Nigeria
perceived to be strong, due	Start Year	1971	2007	2002	2013	2015	2007
to the high demand for and	REIT Type	Trust / Company	Company	Trust / Company	Trust / Company	Trust	Trust / Company
undersupply of real estate assets, and	No. of REITS	224	37	37	29	1	3
limited institutional investment	Market Capitalisation (US\$'bn)	US\$1,000bn	US\$73bn	US\$34bn	US\$19bn	<us\$0.1bn< th=""><th><us\$0.2bn< th=""></us\$0.2bn<></th></us\$0.1bn<>	<us\$0.2bn< th=""></us\$0.2bn<>
exposure to the sector	Average Returns (2016)	9%	3%	16%	15%	9%	7%
¹ However, certain	Leverage Requirements	No legal restrictions	1.25x Interest Cover	<45% GAV	<60% GAV	I-REIT: <35% D-REIT: <60%	Trust: <[20%] GAV Company: <[40%] GAV
other pockets of tax	Trading Liquidity %	>150%	90%	>200%	53%	<0.5%	<0.1%
exemptions exist e.g. WHT exemptions, Capital Gains Tax on sales of REIT securities	Tax Regime		Corporate Ta	ax exemption on o	distributions		¹ No Corporate Tax Exemption

Sources: SA REIT Association; Nairobi Stock Exchange; FT Markets Data; SGX S-REIT 20 Index; EPRA; FTSE NAREIT US Real Estate Index





Core Elements for a Successful REIT



Core Elements for a Successful REIT



Core Elements



Regulation & Corporate Governance Standards



Asset Creation, Consolidation and Concentration Valuation & Risk Management Framework







A well regulated market such that there is specialized focus lends support to the governance of the REIT asset class.

- Generic and specific regulatory rules and guidelines governing REITs Alignment with Best Practice
 - Specific focus on both FIRS and SEC guidelines given specialized nature of the REIT asset class
 - > Clarity on tax rules and ongoing updates/ enhanced tax pass through structures
 - Role definition and registration of REIT market participants (e.g. real estate asset managers, valuers)
 - Evolvement of regulatory oversight function:
 - > Assessment of internal capabilities and level of outsourcing requirement
 - Strategic Partnerships with sector experts
- Corporate governance standards- Define, Clarify and Set standards
 - How do we ensure governance attracts investment flows?
 - Corporate structures (Trust vs. Company)
 - Management capabilities (Internal vs External)
 - Concentration limits / Diversification requirements
 - Asset valuation
 - Transparent financial reporting
 - Development to income generating investment ratios
 - Listing structure / oversight
 - Robust risk management practices
 - Investor engagement



Asset Creation, Consolidation and Concentration Considerations



- The creation of investment grade assets into a REIT portfolio will be characterized by the following:
 - Income generating
 - Predictable and sustainable rental cash flows
 - Quality tenant pool
 - Quality of leases and lease agreements
 - Enhanced asset management
 - Property efficiency
 - Low / managed maintenance requirement
- The consolidation of the pool of assets into a well balanced and diversified REIT portfolio will be based on attributes including:
 - Sector focus / specialisation
 - Income type
 - Stage of asset
 - Age of asset
 - Geography
- Appropriate implementation of the above fundamentals in respect to REIT strategy will ensure:
 - A robust risk management framework resistant to market shocks
 - Preservation of capital and profitability enhancement







- Asset valuation is critical element for asset pooling, on-going asset monitoring and risk management of a REIT
- The adoption international best practices for commercial real estate valuation will provide comfort for potential investors and ensure protection of their REIT investments
- Key valuation and risk considerations for addressing existing issues in the market include:
 - Standardised and globally accepted valuation methodologies
 - Transparent asset valuation practices / basis of valuation
 - Appropriate disclosure (at reporting level) of property information and performance metrics e.g. material tenants, occupancy level, rental income
 - Frequency of valuation
 - Building local competence and resources





Conclusion





Thank You- Next Steps

- Finalise and implement SEC's draft amendments for the REIT market
- Continue collarborative engagements with FIRS to revise existing tax guidelines for REITs
- Explore potential of Pension Fund capital flows in stimulating the REIT market
- Initiate discussions with the PENCOM to address existing guidelines for Pension Funds





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